The Spring Investment Institute Forum
The Umstead Hotel, Cary, North Carolina
May 23-24, 2016

THE INVESTMENT INSTITUTE

The Southeast's Premier Educational Membership Association For Institutional & Private Investors, Managers & Financial Professionals

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Jewish Federation of Metropolitan Chicago

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Founder & President
Annual Connect / The Investment Institute

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Donald Lindsey
Chief Investment Officer
American Institutes for Research

Mark W. Yusko
CEO & Chief Investment Officer
Morgan Creek

KEYNOTE PRESENTERS

John Burbank III
Founder & CIO
Passport Capital

Daniel Clifton
Partner, Head of Policy Research
Strategas Research Partners

Robert Gibbins
Founder, CIO
Autonomy Capital

John Mauldin
Chairman
Mauldin Economics

Rudina Seseri
Co-Founder & Managing Partner
Glasswing Ventures

Grant Williams
Co-Founder
Real Vision TV

Don Yaeger
New York Times Best-Selling Author
Greatness, Inc.

Mark W. Yusko
CEO & CIO
Morgan Creek

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THE INVESTMENT INSTITUTE FACULTY (Panelists, Keynotes & Committee Members)
Designates the 2016 Editorial Committee – not all editorial committee members will be presenting

*David R. Brief	Chief Investment Officer	Jewish Federation of Metropolitan Chicago
John Burbank III	Founder, Managing Member & CIO	Passport Capital
Mary Cahill	VP of Investments & CIO	Emory Investment Management (Emory University)
Daniel Clifton	Partner & Head of Policy Research	Strategas Research Partners
*Mike Condon	Formerly Treasurer & CIO	Southern Methodist University
Thomas R. Delatour	Chief Executive Officer	Century Bridge Capital
*Jim Dunn	Chief Executive Officer & CIO	Verger Capital Management
*Robert Durden	Chief Investment Officer	Texas Children's Hospital
Luke Essman	President & CEO	Canyon Creek Energy
Eric Freedman	Chief Investment Officer	CAPTRUST
Patricia Gerrick	Chief Investment Officer	Howard University
Robert Gibbins	Founder, Chief Investment Officer	Autonomy Capital
*Ray Jacobson	Chief Investment Officer	Davidson College
*Kris Kapoor	Chief Investment Officer	Furman University
*Jonathon King	President & CEO	UNC Management Company
*Don Lindsey	Chief Investment Officer	American Institutes for Research
John Malloy	PM, Global Emerging Markets	RWC Partners
John Mauldin	Chairman	Mauldin Economics
Cathleen Rittereiser	Founder/Co-Author	Uncorrelated/*Foundation & Endowment Investing*
*Mark Roberts	Chief Investment Officer	Biltmore Family Office
Rudina Seseri	Co-Founder & Managing Partner	Glasswing Ventures
Himanshu H. Shah	Founder, President & CIO	Shah Capital
*Peter Stein	Formerly Managing Director	Angeles Investment Advisors
*Daniel Ward	Director of Investments	Virginia Tech Foundation
Grant Williams	Co-Founder	Real Vision TV & Author, *Things That Make You Go Hmmm…*
Don Yaeger	*New York Times* Best-Selling Author	Motivational Speaker, Greatness, Inc.
*Mark W. Yusko	CEO & CIO	Morgan Creek Capital Management

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We would like to thank all of our Members, Editorial Committee, Speaker Faculty, Sponsors and Supporters who help us keep our commitment to investment education. We are forever grateful for your partnership! Each year, The Investment Institute offers a limited number of firms the opportunity to partner with us. Sponsorship for The Investment Institute includes a membership for the year that you contribute. For more information on how you can help support our new membership and sponsor an upcoming forum, please contact Andrea Szigethy at andrea@annualconnect.com or call 919-869-8077.

LEAD SPONSORS FOR 2016

The Lead Sponsorship level is a full year commitment (a membership cycle) to helping The Investment Institute grow its membership and high quality meetings. These firms have made it possible for us to be in business. Without their support upfront for one full year we would not have the resources to continue our mission. We strive to bring together quality content twice a year for senior investment decision makers comprised of allocators and managers. By becoming a Lead Sponsor to our Institute it reserves your spot for both events (Fall & Spring). The commitment in advance enables us the ability to book our venues early on so that members can save the dates for our events as early as possible.

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Monday, May 23, 2016

1:45 pm	**Registration Opens for all Members & Speakers at The Umstead Hotel**
2:30 pm	**Welcome & Opening Remarks** **Andrea Szigethy, Founder & President, The Investment Institute (Annual Connect)** **David R. Brief, Chief Investment Officer, Jewish Federation of Metropolitan Chicago** **Mark Roberts, Chief Investment Officer, The Biltmore Family Office**
2:45 pm	**Keynote Address: The Next Crisis: What will the Consequences Be?** **John Burbank III, Founder, Managing Member & CIO, Passport Capital**
3:30 pm	**Keynote Address: The Decade of Disruption Toward a Transformed World** **John Mauldin, Chairman, Mauldin Economics**
4:15 pm	**Afternoon Networking Break**
4:45 pm	**Interview with our Keynote Presenters followed by Questions from the Audience** **Moderator: Mark W. Yusko, CEO & CIO, Morgan Creek Capital Management** **Panelists:** **John Burbank III, Founder, Managing Member & CIO, Passport Capital** **John Mauldin, Chairman, Mauldin Economics** **Grant Williams, Co-Founder, Real Vision Television & Author of *Things That Make You Go Hmmm…***
6:00 pm	**End of Sessions for Day One**
6:45 pm	**Shuttle Departure from The Umstead Hotel to our Reception & Dinner at The Rickhouse, Durham, NC** **Address: 609 Foster Street, Durham, NC; 27701, Website: www.rickhousedurham.com** **Attire: Casual (Jeans are encouraged for our Dinner Party); we suggest everyone try to take our bus!** The Rickhouse is located in the Central Park district of downtown Durham. Once RJ Reynold's Prizery, it boasts restored and reclaimed wood and exposed brick throughout. The outdoor area overlooks the famed Durham Athletic Park, the original home of the Durham Bulls. This dinner is open to all members and speakers of The Investment Institute. Please join us for a fun evening of networking with your fellow members in a casual but cool downtown Durham setting! We encourage everyone to change into Jeans and get comfortable for a fun night ahead! We will have shuttles running back to the hotel at different points throughout the evening for those who don't want to stay until the end. Come hungry!
7:15 pm – 10:30 pm	**Welcome Reception & Dinner for All Members & Speakers – Thank You to our Sponsors!** **Venue: The Rickhouse in Downtown Durham (round-trip transportation will be provided by The Investment Institute)**
After Dinner Gathering	**Optional: Meet-Up with other Members for Late-Night Cocktails at the Umstead Lobby Bar** **(Drinks are NOT covered by The Investment Institute…everyone is on their own tab.)**

Tuesday, May 24, 2016

7:15 am	**Breakfast for All Members & Speakers at The Umstead Hotel**
8:00 am	**Welcome & Introduction to the Conference Co-Chairs** **Andrea Szigethy, Founder & President, The Investment Institute (Annual Connect)** **David R. Brief, Chief Investment Officer, Jewish Federation of Metropolitan Chicago** **Mark Roberts, Chief Investment Officer, The Biltmore Family Office**
8:15 am	**The Global Search for Alpha: All Roads Lead to Private Markets** **Keynote: Mark W. Yusko, CEO & CIO, Morgan Creek Capital Management**
9:00 am	**Crazy: How the Lunatics Took Over the Asylum** An assessment of the amazing new world in which we find ourselves post-2008 and some thoughts on what might happen next. **Keynote: Grant Williams, Co-Founder, Real Vision Television & Senior Advisor, Vulpes Investment Management, Singapore**
9:45 am	**Morning Networking Break**
10:15 am	**Panel Discussion: The Implications in China** Investors are talking about the implications of the slowdown that's now underway in China. This panel will discuss the veracity of data, foreign exchange reserves, currency fluctuations, commodity demand, etc. **Moderator: Don Lindsey, Chief Investment Officer, American Institutes for Research** **Panelists: Thomas R. Delatour Jr., Chief Executive Officer, Century Bridge Capital** **Eric Freedman, Chief Investment Officer, CAPTRUST** **John Malloy, Portfolio Manager, Global Emerging Markets, RWC Partners** **Himanshu H. Shah, Founder, President & Chief Investment Officer, Shah Capital**
11:00 am	**How to Identify Major Re-ratings and De-ratings in Emerging Markets** Rob will give a 20-minute keynote presentation on the structural challenges and opportunities that exist in emerging markets. What countries are structurally flawed? What countries are making structural reforms? Following his presentation he will be interviewed by Dan Ward from Virginia Tech Foundation **Moderator: Daniel Ward, Director of Investments, Virginia Tech Foundation** **Keynote Presenter: Robert Gibbins, Founder, Chief Investment Officer, Autonomy Capital**
11:45 am	**Panel Discussion: Energy Update: "Boots on the Ground"** Our energy specialist Luke Essman from Canyon Creek Energy will spend the first fifteen minutes prior to the panel discussion giving his overview of the volatile environment. Mr. Essman will give some industry specific commentary on fracking, re-development of reserves, lower costs of drilling, etc. We will then have a 30-minute follow up conversation with CIO's who have years of experience investing in the space who could discuss more macro views. **Moderator: Mark Roberts, Chief Investment Officer, The Biltmore Family Office** **Panelists: Luke Essman, President & CEO, Canyon Creek Energy** **Don Lindsey, Chief Investment Officer, American Institutes for Research** **Daniel Ward, Director of Investments, Virginia Tech Foundation**
12:30 pm	**Luncheon – Time to pick up Lunch from the Buffet** Please make your way to the lunch buffet lines. We will have two double-sided buffet stations set outside the ballroom for you to pick up your lunch and make your way back to the meeting room. Our keynote luncheon speaker, **Dan Clifton**, will begin his political address at 1:00 pm. Dan will give his views of the political election in a 30-minute keynote presentation followed by a 15-minute question and answer session with the Investment Institute Members over lunch.

Tuesday, May 24, 2016 Continued

1:00 pm	**Keynote Luncheon Political Address: How Will the Investment Path We Are All on Change Direction Depending on Our next President of the United States?** **Keynote: Daniel Clifton, Partner & Head of Policy Research, Strategas Research Partners**
1:45 pm	**Fireside Chat: The Future of Technology…Where are we Heading?** **Moderator: Mary Cahill, VP of Investments & Chief Investment Officer, Emory Investment Management** **Keynote: Rudina Seseri, Co-Founder and Managing Partner, Glasswing Ventures**
2:15 pm	**Afternoon Break**
2:40 pm	**Can Your Office Supply Alpha?** In a low-return world, can an efficient and productive investment office help you meet your objectives? CIO panelists will discuss this unheralded performance improvement technique and share tactics for increasing efficiency including technology, staffing and operations. Increased productivity may not produce alpha but hear how it can improve your results. **Moderator: Cathleen Rittereiser, Founder, Uncorrelated, Co- Author, *Foundation & Endowment Investing*** **Panelists: David R. Brief, Chief Investment Officer, Jewish Federation of Metropolitan Chicago** **Robert Durden, Chief Investment Officer, Texas Children's Hospital** **Patricia Gerrick, Chief Investment Officer, Howard University** **Peter Stein, Formerly Managing Director, Angeles Investment Advisors**
3:20 pm	**Keynote Closing Presentation: Building Great Teams: What Are the Habits of High Performing Teams?** The Great Teams Understand "The Why". They are connected to a Greater purpose. Learn how to constantly remind your players and employees of who they are in service of while being acutely aware of downstream beneficiaries. The more a company creates "mission moments" for employees and team members to understand that Greater purpose, the better off the team will be when it comes to enduring any challenges along the way to achieving its goal. In this captivating session, Don Yaeger shares his findings from interviews with Olympic Gold Medal winners like USA Basketball Head Coach Mike Krzyzewski (Coach K), 2014 NBA Most Valuable Player Kevin Durant, and USA Basketball CEO Jerry Colangelo, as well as 4-Time Super Bowl champion quarterback Tom Brady, brilliant thought-leader Simon Synek and longtime Medtronic CEO Bill George. **Keynote: Don Yaeger, *New York Times* Best-Selling Author and Long-Time Associate Editor for Sports Illustrated, Greatness, Inc.**
4:15 pm	**Conclusion of The 2016 Spring Investment Institute Forum**

ABOUT THE INVESTMENT INSTITUTE & MEMBERSHIP

Since the inception of the NC Investment Institute in 2008, we have been at the forefront of bringing senior investment professionals together in NC and the surrounding Southeastern states to discuss and debate current market conditions. This idea was created by investment decision makers who are responsible for making critical decisions and have fiduciary oversight associated with an investment portfolio. We believe that investor education, community building and bringing industry peers together for face-to-face conversations and debate are critical to good decision-making and investment outcomes as we all continue to serve our communities going forward. The Investment Institute is committed to providing a unique educational and networking association in the southeast for senior investment decision-makers from leading endowments, foundations, pension funds, family offices, high net worth individuals, asset management firms, consultants, RIAs, financial advisors and other professionals.

The Institute is dedicated to educating its participants on the latest developments and trends in the financial marketplace through high level programming and was created to bring investment professionals together for conversation, debate, problem-solving and networking. Our editorial committee, distinguished speaker faculty, panelists and facilitators have the expertise and knowledge to present various educational topics on the current economic environment and are very familiar with the perspectives of both the individual and institutional investor. The Investment Institute has designed a series of programs (Spring & Fall Forums) representing high-level strategic sessions including interactive panel discussions and keynote presentations led by visionaries in our industry. Our forums will provide further opportunities to strengthen relationships with colleagues and sharpen the understanding of critical factors in both long and short-term investing. In January of 2015, The Investment Institute expanded our reach to include more participation from the southeast and beyond into our new Membership Platform. In order to access our programs, membership is required. Membership will be limited and split equally between investors and managers. Annual membership allows access for two people from your organization to attend both our Spring & Fall programs each year. For more information on the benefits of membership, please visit our website at www.theinvestmentinstitute.org.

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SPEAKER FACULTY BIOGRAPHIES (Panelists, Keynotes & Editorial Committee)

****Designates the 2016 Editorial Committee – Not all editorial committee members will be presenting at the Spring Forum***

*David R. Brief, CFA, Chief Investment Officer, Jewish Federation of Metropolitan Chicago

David R. Brief, CFA is the Jewish Federation of Metropolitan Chicago's Chief Investment Officer. In this role he oversees all aspects of the organization's investments, including an $850 million endowment portfolio. Specific areas of responsibility include the setting of investment objectives, asset allocation strategy, selection and monitoring of outside advisors and managers, performance analysis and reporting, and oversight of custody and administration. Prior to joining the Jewish Federation in 2002, David spent eleven years as an investment consultant for Ibbotson Associates (now part of Morningstar Inc.), Ennis Knupp + Associates (now part of Aon Hewitt EnnisKnupp), and Capital Resource Advisors (now part of Segal Rogerscasey). He also served as Director of Research for the latter two firms. Throughout his career, David has authored numerous research papers and has been a frequent speaker on a wide range of investment topics. He received a BA in economics from Cornell University, an MBA with honors from the University of Chicago, and also holds the Chartered Financial Analyst designation. He is the proud parent of Sam, a freshman at Northwestern's Medill School, and devotes much of his free time to playing rock guitar at his home in Highland Park, IL.

John Burbank III, Founder, Managing Member & Chief Investment Officer, Passport Capital

Mr. Burbank is the Founder, Managing Member and Chief Investment Officer of Passport Capital. He oversees Passport's investment activities and serves as Portfolio Manager of the firm's flagship fund, Passport Global, as well as Passport Special Opportunities, Passport Long Short and Passport Liquid Long Short. Under Mr. Burbank's leadership the firm has grown from US$800,000 in assets under management at its inception to approximately USD $4.3 billion as of November 30, 2015. Passport Capital's flagship Global Strategy, managed by Mr. Burbank, represents approximately half of the firm's assets. Passport Global was ranked by Barron's as the number one hedge fund in the world in 2007 as measured by three year annualized returns. Barron's also recognized Passport Global as one of the world's 50 best performing hedge funds in 2006 and as a Top 100 Hedge Fund in 2008 and 2009. Absolute Return named Passport Global Fund of the Year in 2007. Mr. Burbank graduated from Duke University, where he earned a B.A. in English Literature, and from the Stanford Graduate School of Business, where he is a frequent lecturer. Mr. Burbank is well-known and much sought after for his global investment insights. He has been featured as a keynote speaker at a number of global investment conferences including The Value Investing Congress, The Ira Sohn Investment Research Conference and SALT.

Mary Cahill, VP of Investments & Chief Investment Officer, Emory Investment Management (Emory University)

Mary L. Cahill is Vice President of Investments and Chief Investment Officer of Emory University overseeing investments of all endowment, trust, operating, and employee benefit funds of the University and related medical facilities. Prior to joining Emory, Ms. Cahill was Deputy Chief Investment Officer of Xerox Corporation. Ms. Cahill has 30 years of investment experience, with prior positions including the Virginia Retirement System, SmithKline, BellSouth and Merck pension plans. Mary has overseen internal equity portfolios, invested fixed income and futures portfolios, developed performance measurement systems, and designed investment options. Mary has served as President of Pension Group East, President of Pension 21, an executive member of the Financial Executive Institute's Committee on Investment of Employee Benefit Assets, and a member of the NYSE Pension Managers Advisory Committee. Currently, she serves as a board member of the Emory Center for Alternative Investments, The Institute For Quantitative Research in Finance, The Woodruff Arts Center, and the Robert Toigo Foundation. Mary is an advisor to the Zeist Foundation, a member of the NCAA Investment Committee, and a member of the Economic Club of New York. Mary has an MBA specializing in Finance from St. John's University and the Chartered Financial Analyst designation.

Daniel Clifton, Partner & Head of Policy Research, Strategas Research Partners

Daniel Clifton is a Partner and Head of Policy Research for Strategas Research Partners. In this capacity, Mr. Clifton directs the firm's public policy research efforts by evaluating government policy initiatives and its impact on the US and global economies, equity and bond markets and company balance sheets for institutional investors. Daniel's research and political analysis on the interaction between legislation, policy and capital markets is often cited in the media. Mr. Clifton and his team have been recognized by Institutional Investor magazine in their annual survey for six consecutive years. Prior to joining Strategas, Mr. Clifton served as Executive Director of the

American Shareholders Association (ASA), a non-partisan, non-profit organization which analyzes public policy affecting shareholders. Prior to joining the ASA, Mr. Clifton served as Chief Economist and Federal Affairs Manager for Americans for Tax Reform and as a senior staff member in two gubernatorial administrations working on economic issues. Mr. Clifton received both his BA and MS from Rutgers University and was a Fellow at the Eagleton Institute of Politics and a recipient of the Harold Martin Fellowship.

*Mike Condon, Formerly Treasurer & Chief Investment Officer, Southern Methodist University

Mike Condon is the Treasurer and Chief Investment Officer of Southern Methodist University (SMU), where he is responsible for the investment of the University's $1.4 billion endowment. Prior to joining SMU, he served as the Chief Investment Officer for the University of Arkansas Foundation and the Georgia Tech Foundation. Mike's career includes management positions with the investment department of regional bank and a real estate development firm. He received the CFA designation in 1989.

Thomas R. Delatour Jr., Chief Executive Officer, Century Bridge Capital

Thomas R. Delatour Jr. is a co-founder and the Chief Executive Officer of Century Bridge. He has lived in Beijing since 2007 and oversees all of Century Bridge's investment activities in China. Prior to co-founding Century Bridge, Thomas was Chairman and CEO of RMB Realty, Inc., overseeing the real estate investments of the Robert M. Bass organization. In this role, he led investments in Carr Realty Corporation, Paragon Group, Inc., Capstar Hotel Company and The Mendik Company, Inc. Before joining RMB Realty in 1988, Thomas served as Vice President of Finance, Southeast Region, for Lincoln Property Company. Prior to joining Lincoln Property Company in 1981, he was an auditor at Peat Marwick Mitchell & Co. (now KPMG). Thomas is a past Chairman of the Urban Development/Mixed Use Council of The Urban Land Institute and is a past Trustee of ULI. He is a Co-Founder and past Chairman of the Advisory Council for the Real Estate Finance and Investment Center at The University of Texas at Austin and currently sits on its Executive Committee. Thomas earned a BBA degree in Accounting from The University of Texas at Austin in 1976.

*Jim Dunn, Chief Investment Officer, Verger Capital Management

As Verger's Chief Executive and Chief Investment Officer, Jim oversees all investment decisions and is responsible for setting the course for the company, leading our corporate strategy and ensuring that Verger remains competitively positioned to serve our partners' needs in an increasingly complex and volatile market environment. Previously, Jim was Vice-President and Chief Investment Officer at Wake Forest University, responsible for investment of the University's endowment, working capital and life income assets of over $1.4 billion. Prior to joining Wake Forest, Jim served as Managing Director at Wilshire Associates Inc., and Chief Investment Officer and Portfolio Manager for Wilshire Funds Management, the money management arm of Wilshire Associates. At Wilshire, Jim was responsible for providing leadership on asset allocation, investment policy and investment manager selection. Jim served as the Chairman of the Wilshire Funds Management Investment Committee and served as Portfolio Manager for all of Wilshire Fund Management's alternative investment portfolios. In addition to carrying the highest word count of any bio at Verger, Jim holds a BBA in Finance from Villanova University, where he was a member of the NCAA Division I men's varsity soccer team. He is married and the father of two boys.

*Robert Durden, Senior Vice President & Chief Investment Officer, Texas Children's Hospital

Robert Durden is a Senior Vice President and the Chief Investment Officer at Texas Children's Hospital. Prior to joining Texas Children's Hospital in March 2013, Robert was the Managing Director of Private Investments at Morgan Creek Capital Management. There he directed $4.5 billion of private investments across private equity, energy and natural resources, and real estate. Mr. Durden has also worked with Legg Mason/Western Asset Management, Ritchie Capital Management, and Merrill Lynch's Middle Market M&A group. Robert received his MBA in finance and entrepreneurship, with honors, from the University of Chicago Booth School of Business and his Bachelor of Arts in economics, magna cum laude, from Princeton University. Robert Durden primarily oversees the Texas Children's Hospital Foundation and other investment assets, totaling approximately $2.7 billion.

Luke Essman, President & CEO, Canyon Creek Energy

In 2015 on the heels of a successful venture in Canyon Creek Energy Partners. Mr. Essman founded Canyon Creek Energy II. Canyon Creek Energy II was established to partner with BP-America to co-develop an 80,000 acre stacked pay field development in the Woodford & Mayes Shales and Cromwell sand in Oklahoma. Canyon Creek Energy II's five year development outlook will deploy $160 million into a $640 million field development drilling in excess of 140 wells generating 3:1 cash on cash return to investors. In 2014, Mr. Essman successfully raised $75 million in capital commitments from ArcLight Capital Partners, a Boston, MA based private equity company. With the capital commitment Mr. Essman founded Canyon Creek Energy Partners to focus on oil and gas development opportunities in the Mid-Continent region of the United States. Under Mr. Essman's leadership, Canyon Creek Energy grew to 20 employees managing a grass roots geologic and engineering exploration project. Canyon Creek successfully drilled five wells, acquired 20,000 gross acres, whole cored 500 feet of prospective reservoir rock and made a significant discovery through the company's exploration efforts. In 2015 Mr. Essman successfully sold Canyon Creek Energy Partners to BP - America (NYSE: BP). BP's five year outlook for development within the company's assets is approximately $480 million forecasted to generate $1.2 billion in company market value. In 2012, Mr. Essman raised $3 million in capital and founded Canyon Creek Resources. In two years under Mr. Essman's leadership Canyon Creek Resources grew to a market value of $25 million and was successfully exited in 2014. Canyon Creek Resources focused on acquiring, exploiting and producing undervalued properties within the Mid-Continent region of the United States. Canyon Creek Resources drilled 15 wells and successfully completed dozens of recompletions within company fields generating value to company investors. In 2007, Mr. Essman joined Summit Bank, a Tulsa based commercial and energy lending institution. For five years Mr. Essman acted as Senior Vice President, shareholder and acting member of the bank's loan committee. During his time at Summit Bank, Mr. Essman managed two-thirds of the bank's $200 million in loans and 100% of the bank's energy portfolio. Mr. Essman originated and participated in $100+ million in energy lending credits providing financial oversight and governance to several oil and gas companies. Mr. Essman began his career in commercial banking in 2002 with BOKF (Nasdaq: BOKF) in Tulsa, OK. His career began in the bank's nationally recognized Commercial Management Training Program where he spent 18 months working in every commercial department of the bank. Before leaving BOKF, Mr. Essman was recognized as the leading Business Banking lender at BOKF in the State of Oklahoma.Mr. Essman graduated with a B.S. in Finance from Oklahoma State University Spears School of Business. Mr. Essman is a regular guest lecturer and advisor in OSU's School of Entrepreneurship and in 2011 Mr. Essman was named one of Tulsa's Top 20 New Leaders and in 2014 he was named one of Oklahoma's Top 40 under 40.

Eric Freedman, Chief Investment Officer, CAPTRUST
Eric is CAPTRUST's Chief Investment Officer and serves as a member the firm's Executive and Operating Committees. As Head of the Consulting Research Group, Eric is charged with asset allocation research and tactical decision making, as well as directing the firm's investment vehicle selection and monitoring efforts. Prior to joining CAPTRUST in 2006, Eric served as a Senior Portfolio Manager for Franklin Street Partners, as well as Vice President of the Goldman, Sachs & Co., focusing on Equity Derivatives and International Equities during his Goldman tenure. He graduated magna cum laude with a Bachelor of Arts degree in Economics from Colgate University, where he was captain of the Lacrosse team. He received a MBA in Finance and Management from the Wharton School of the University of Pennsylvania. Eric serves on The Monday Life's Board of Advisors, is Chairman of the Diocese of Raleigh Investment Committee, and is on the Board of Directors at the Ronald McDonald House of Chapel Hill.

Patricia Gerrick, Chief Investment Officer, Howard University
Patricia J. Gerrick's diverse and extensive expertise lies in institutional investment management and strategy. Ms. Gerrick has extensive knowledge of methodologies used to structure and maintain a top performing program based upon fund specific liabilities, risk parameters and liquidity requirements. She has developed investment programs for corporate, public and endowment plan sponsors providing solutions for both defined benefit and defines contribution plans. Ms. Gerrick currently serves as Chief Investment Officer for The Howard University Endowment Fund and Retirement Trust with assets of $1.1 billion. Ms. Gerrick was the first Chief Investment Officer for North Carolina, where she was responsible for management of a $90 Billion investment program. She also served as first Chief Investment Officer for Indiana Public Employees Retirement System, establishing the first diversified investment program in the State's history and overseeing a $10 billion investment program. Ms Gerrick was previously the Director of International Investments for New York Common Retirement System, Pension Executive with Kansas City, Missouri and Treasury professional with Sprint Corporation. Ms. Gerrick holds a BS in Economics from Fisk University and an MBA in finance from Columbia University.

Robert Gibbins, Partner, Founder and Chief Investment Officer, Autonomy Capital
Robert has been advising and managing global macro and emerging market portfolios and investments for over 20 years and is ultimately responsible for all of Autonomy's global macro, private equity and real estate strategies. Previously, he was the head of Emerging Markets and Global Macro Proprietary Trading at Lehman Brothers from 1996-2003; from 1994-1996 he was responsible for Scandinavian FX and Interest rate trading at Lehman Brothers. He began his career at JP Morgan in 1992. Mr. Gibbins received a Bachelor of Science in Economics from the Wharton School at the University of Pennsylvania.

Donna Holly, Managing Director of Events, Annual Connect / The Investment Institute
Donna Holly is the Managing Director of Events at Annual Connect which hosts both The Investment Institute and The iCIO Investment Summits each year. Donna also serves as Director of Events Marketing at Morgan Creek Capital Management. Donna joined Morgan Creek in 2008 after working as a freelance consultant on educational events for the firm for two years. Prior to joining Morgan Creek, Donna worked at SAB Capital on the client relations and marketing team where she was responsible for providing performance and subscription documents to investors as well as overseeing the integration of the client relationship management system company-wide. Donna worked from 2002 to 2006 as the Director of Client Service and Project Management at an educational conference company designed to service the endowment, foundation and high net worth communities. Donna spent eight years as an advertising agency producer, developing TV and radio commercials for national clients, first at Wells Rich Greene BDDP and later at Ammirati Puris Lintas. She received her Bachelor of Arts degree in English from the University of Florida.

*Ray Jacobson, Chief Investment Officer, Davidson College

Ray Jacobson joined Davidson College as the Chief Investment Officer in 2008. He is responsible for the oversight and management of the college's $650 million endowment. Ray and his lean team source, diligence and monitor all managers directly. Prior to Davidson, he served as the first CIO for the Golden LEAF Foundation in NC and as an investment manager at Duke University (DUMAC). He also worked at Bloomberg Financial Markets and is a CFA charterholder. Ray received an MBA from Duke University, an MS from Clemson University, and a BA from Rutgers University. He lives in Davidson with his wife and four children and serves on the Board of Woodlawn School.

*Kris Kapoor, Chief Investment Officer, Furman University

Kristopher N. Kapoor, CFA is Chief Investment Officer at Furman University, where he is responsible for the investment oversight of the university's endowment and debt program. Prior to joining Furman, Kris was a portfolio manager with BB&T Asset Management and pension investment manager with Michelin North America, Inc. Kris holds the Chartered Financial Analyst designation and is currently a member of the CFA Society of South Carolina. Kris earned a Bachelor of Arts degree in Business Administration from Furman University and a Master of Business Administration in International Management from the Thunderbird School of Global Management, which he earned with distinction.

*Jonathon King, President & CEO, UNC Management Company

Jonathon King, President & CEO of UNC Management Company, joined the Company in January 2005. In this role Mr. King is also the Chief Investment Officer of the UNC Investment Fund. Prior to joining UNC Management Co., Mr. King was the Associate Vice President and Director of Investments for Dartmouth College where he worked for sixteen years. Previously, Mr. King was an Investment Officer at New England Mutual Life Insurance Company in Boston, MA and a Senior Accountant at Price Waterhouse & Co. in Hartford, CT. Mr. King graduated cum laude from Middlebury College with a Bachelor of Arts degree in Environmental Studies. Mr. King also graduated with an MBA degree from the Amos Tuck School at Dartmouth College and is a Chartered Financial Analyst.

*Don Lindsey, Chief Investment Officer, American Institutes for Research

Don joined the American Institutes for Research in November 2014 in the role of chief investment officer. Prior to joining AIR, he was the chief investment officer for The George Washington University where he was responsible for management of the university's $1.5 billion endowment for eleven and a half years. In 2000, Don formed the University of Toronto Asset Management Corporation which managed the university's endowment, defined benefit plan and operating funds. He began his investment career with the University of Virginia where he served as investment analyst, senior investment officer, assistant director of investments and director. Don earned a Bachelor of Arts in Political Science from Virginia Tech, a Master of Business Administration from James Madison University and a Master of International Policy and Practice from The George Washington University. He is a CFA charter holder and a member of the Washington CFA Society. Don is a member of the investment advisory committee of the Virginia Retirement System.

John Malloy, Portfolio Manager, Global Emerging Markets, RWC Partners

John Malloy is the Portfolio Manager for the RWC Emerging Markets Equity Strategy. He has 23 years of experience in international investment management and commodity, debt and equity research analysis. John previously held the position of Senior Managing Director, Director of Investments at Everest Capital where he worked since 1996. Prior to this he was an investment manager at Baring Asset Management focused on Latin American and US high yield markets. John holds a BS in Management from Norwich University and an MBA from the Boston University Graduate School of Management. John speaks Spanish.

John Mauldin, Chairman, Mauldin Economics

Each week, well over a million readers turn to John Mauldin to better understand Wall Street, global markets, and the drivers of the world economy. And for good reason. John is a renowned financial expert, a New York Times best-selling author, a pioneering online commentator, and the publisher of one of the first publications to provide investors with free, unbiased information and guidance – Thoughts from the Frontline—one of the most widely read investment newsletters in the world. John's company, Mauldin Economics, publishes a growing number of investing resources, including both free and paid publications aimed at helping investors do better in today's challenging economy. For more information on these publications go to www.mauldineconomics.com. In addition to publishing, John is cosponsor and host of the Strategic Investment Conference—an annual event for accredited investors that draws a faculty of some of the most respected investment and economic luminaries in the world. He is a frequent speaker at conferences around the world and consults with a number of private firms. He is also a sought-after contributor to numerous financial publications, as well as a regular guest on TV and radio. John Mauldin is the Chairman of Mauldin Economics, an economics publishing firm; President of Millennium Wave Advisors, LLC which is an investment advisory firm registered with multiple states; and also is also President and a registered principal of Millennium Wave Securities, LLC, a FINRA and SIPC registered broker dealer. John currently lives in Dallas and is the proud father of seven children, five of whom are adopted. His books have appeared on the New York Times best-seller list four times. Among his books:

- Code Red: How to Protect Your Savings From the Coming Crisis (coming October 2013)
- Bull's Eye Investing: Targeting Real Returns in a Smoke and Mirrors Market
- Just One Thing: Twelve of the World's Best Investors Reveal the One Strategy You Can't Overlook

- Endgame: The End of the Debt Supercycle and How It Changes Everything
- The Millennium Wave: Prosper (& Profit!) in a Future of Accelerating Change
- The Little Book of Bull's Eye Investing: Finding Value, Generating Absolute Returns and Controlling Risk in Turbulent Markets

Cathleen M. Rittereiser, Co-Author, *Foundation and Endowment Investing,* Founder, Uncorrelated, LLC

A leading authority on the endowment investment model, Cathleen M. Rittereiser is the co-author of the books *Foundation and Endowment Investing* (Wiley, 2008) and *Top Hedge Fund Investors: Stories, Strategies, and Advice* (Wiley, 2010) and the founder of Uncorrelated, LLC. Uncorrelated develops the next generation of endowment chief investment officers by launching initiatives to rethink investment processes and brainstorm investment ideas. The next program, The Unconvention™- *Overthrow the Low Return Environment!* will take place in August 2016. Completed projects include the P*ortfolio Whiteboard Project*, *The Investment LAB: Energy Revolution* and *DoDiligence™ - Reinventing the Due Diligence Process*. Rittereiser frequently speaks and writes on the topics of endowment and foundation investing, Outsourced CIO (OCIO), and alternative investments. Prior to founding Uncorrelated, she spent 20+ years as an investor relations and marketing executive with leading financial services firms and hedge fund complexes. Rittereiser has an M.B.A. from NYU's Stern School of Business and an A.B. from Franklin & Marshall College, where she serves on the investment committee.

*Mark Roberts, Chief Investment Officer, Biltmore Family Office

Mark Roberts, CFA serves as the Chief Investment Officer for Biltmore Family Office, as well as a Managing Director for Ironsides Asset Advisors and for the Tuscarora Company (a family office). Immediately preceding that, Mr. Roberts was the Director of Global Equities and Hedged Strategies for the North Carolina Retirement Systems where he and his team were responsible for the management of the $33 billion Global Equity and Hedge Fund portfolios for the State of North Carolina. Additionally, Mr. Roberts has served as Chief Investment Officer for families and provided consulting services for endowments and foundations in both asset allocation, manager due diligence and portfolio construction. Earlier in his career, Mr. Roberts served as Director of Risk Management for Centura Bank and had asset – liability management responsibilities. Mr. Roberts received his Master of Science degree in finance from Virginia Commonwealth University and a Bachelor of Science degree from the Calloway School of Business at Wake Forest University. Mr. Roberts is the past Chairman of the Board for the NC State Investment Fund and still serves on the fund's board. He is a member of the North Carolina Society of Financial Analysts and the American Finance Association. Mr. Roberts has served on multiple non-profit boards.

Rudina Seseri, Co-Founder & Managing Partner, Glasswing Ventures

With over 14 years of investing and transactional experience, Rudina has led technology investments and acquisitions in high growth companies in the fields of robotics, Internet of Things (IoT), SaaS marketing technologies and digital media. Rudina serves as lead investor and Director on the Boards of Celtra, CrowdTwist, Jibo, SocialFlow, and Statisfy. Previously, Rudina was a Senior Manager in the Corporate Development Group at Microsoft Corporation. In this role, she led a number of successful acquisitions including iView Multimedia, Massive Interactive, Bungie Studios restructuring (creator of the Halo franchise), Deep Metrix, and Lionhead Studios. Prior to Microsoft, she was an investment banker in the Technology Group at Credit Suisse responsible for multibillion dollar acquisitions and financings. Rudina has been appointed by the Dean of the Harvard Business School (HBS) for a third consecutive year to serve as Entrepreneur-In-Residence for the Business School and as Executive-In-Residence for Harvard University's innovation-Lab. She is also a Member of the Business Leadership Council of Wellesley College. In 2015, Rudina was elected as Chair of the Board of Overseers for the FutureM, a conference with 2,500 technology innovators and digital executives. Rudina also serves as Advisor for L'Oreal USA Women in Digital and its related 37 brands and as Director on the Board of the Massachusetts Innovation and Technology Exchange (MITX). Her philanthropic work includes serving on the Board of Overseers for Boston Children's Hospital. Rudina is a 2014 Women to Watch honoree by Mass High Tech and a 2011 Boston Business Journal 40-under-40 honoree for her professional accomplishments and community involvement. She graduated magna cum laude from Wellesley College with a BA in Economics and International Relations and with an MBA from the Harvard Business School. She is a member of Phi Beta Kappa and Omicron Delta Epsilon honor societies.

Himanshu H. Shah, Founder, President & Chief Investment Officer, Shah Capital

Himanshu H. Shah is Founder, President and Chief Investment Officer of Shah Capital, and Managing Member of Shah Capital Opportunity Fund LP. Himanshu has over twenty-five years of experience in the capital markets, investing in both the US and internationally. He has an accomplished background of blending bottom up fundamental research with a vast and intricate knowledge of global macroeconomic trends. He has also demonstrated his ability to act in an activist role but prefers a softer approach. Included in his successes, he drove the restructuring effort of a US Fortune 500 consumer staple company, and led the debt restructuring effort at a Chinese wastewater treatment company. Mr. Shah has been featured in numerous media publications including The Wall Street Journal, Barron's, Bloomberg, Thomson-Reuters, Triangle Business Journal, Singapore Edge, and South China Morning Post. He fully recognizes the philanthropic needs of the community both in the US and abroad and supports numerous non-profit organizations especially related to education in India.

*Peter Stein, CFA, Formerly Managing Director, Angeles Investment Advisors

Peter Stein has 30 years of institutional investment experience having spent the last 15 years directing investments for some of the largest and most sophisticated endowments and foundations in the world. Peter is the former Chief Investment Officer of the University of Chicago where he managed the University's $6B endowment and also managed the University's pension, planned giving and self-insurance assets. He is also a former Managing Director of the Princeton University endowment where he oversaw the University's $8B endowment. Peter Stein also worked as a Managing Director at Pacific Alternative Asset Management Company (PAAMCO) in Newport Beach. He spent the first 15 years of his career as a portfolio manager and senior analyst working across equities, credit, hedge funds and derivative products in New York and Tokyo. Peter earned an A.B. in mathematics from Brown University. He serves as an investment committee member on The Annenberg Foundation overseeing $1.6 billion in assets. He also serves as a trustee on the Rhode Island School of Design investment committee overseeing the $300 million endowment. Peter is a Chartered Financial Analyst ® Charterholder.

Andrea Szigethy, Founder & President, Annual Connect / The Investment Institute

Andrea Szigethy founded Annual Connect in August of 2010 with the original vision of offering specialized conference consultation to investors and managers looking to provide education to their clients as well as offering a platform of educational forums, roundtables and summits specifically geared to senior level investment decision makers. In 2014, Annual Connect launched The Investment Institute, a newly formed membership organization catering to investors and managers. The Institute is committed to providing a unique educational and networking association in the southeast for senior investment decision makers from leading endowments, foundations, pension funds, family offices, consultants, asset management firms, etc. Members gather together in an intimate setting twice a year in the Fall and the Spring to discuss and debate current market trends and strategies. The Institute's structure is dedicated to educating its participants on the latest developments and trends in the financial marketplace through its high level programming. Andrea also assumes her role as a Principal at Morgan Creek Capital Management where she has been since January of 2006. Andrea leads global branding, public relations, investor education, and marketing for Morgan Creek. Under the Annual Connect umbrella, Andrea founded both The Investment Institute (a Membership Organization) as well as the iCIO Investment Summit brands. In addition, Ms. Szigethy serves as a member of the Board of Directors for the Morgan Creek Foundation as well as The Hill Center based in Durham, NC, a school that provides children (K-12) with learning differences a way to transform into confident independent learners. Andrea has also been a volunteer since 2012 for the Jewish Federation of North America (JFNA) where she is a member of the executive program committee for their bi-annual JFNA Investment Institute. Andrea is one of the founding members of the North Carolina Chapter of 100 Women in Hedge Funds which was launched in 2013 by some prominent women from local institutions, pensions and managers. In addition, Andrea has recently joined the strategic advisory board for the CFA-NC Society. Prior to joining Morgan Creek, Ms. Szigethy was the President of an educational investment conference company providing unbiased forums for endowments, foundations, family office executives and high net worth individuals. Ms. Szigethy spent six years there in conference production and marketing, concluding her role as President of the firm. She managed all aspects of conference production, research and development, sales, marketing and relationship management. Ms. Szigethy received her Bachelor of Arts Degree with a dual concentration in Business Administration and Psychology from the State University of New York at Albany and continuing credits towards a Master of Arts in Social Work from Adelphi University. When Andrea is not at work, she enjoys spending time with her two beautiful daughters, Julia & Eden, and her extended family and friends.

*Daniel Ward, Director of Investments, Virginia Tech Foundation

Mr. Ward joined the Virginia Tech Foundation in April 2008 where he serves as its Director of Investments. He leads all aspects of managing the Foundation's portfolio including manager and investment selection and setting asset allocation policy. Almost 50% of the portfolio is invested internationally including a mix of niche and direct investments. The Virginia Tech endowment performance ranks in the top 20% of its peers for the 3 & 5yrs ending June 2014 and was honored by Institutional Investor as the top mid-sized endowment of 2011. The Foundation currently oversees approximately $1.5Billion in operating funds and long-term endowment funds which support Virginia Tech University. Prior to joining Virginia Tech he was the director of research for Integritas Advisors, a family office, from July 2004 – April 2008. Mr. Ward holds a BBA from The University of Michigan Business School, a MBA from The University of Florida Warrington College of Business and is a CFA charterholder.

Grant Williams, Co-Founder, Real Vision TV & Author of Things That Make You Go Hmmm…

Much to his chagrin, Grant Williams has reached 30 years in finance. Over that period, he has held senior positions at a number of investment banks and brokers including Robert Fleming, UBS, Banc of America and Credit Suisse in locations as diverse as London, Tokyo, New York, Hong Kong, Sydney and Singapore. From humble beginnings in 2009, Things That Make You Go Hmmm... has grown to become one of the most popular and widely-read financial publications in the world. Grant is a senior advisor to Vulpes Investment Management in Singapore and also one of the founders of Real Vision Television—an online, on-demand TV channel featuring in-depth interviews with the brightest minds in finance. A regular speaker at investment conferences across the globe, Grant blends history and humour with keen financial insight to produce unique presentations which have been enthusiastically received by audiences wherever he has traveled.

Don Yaeger, *New York Times* Best-Selling Author and Long-Time Associate Editor for *Sports Illustrated*, Greatness, Inc.

As the author of more than a dozen books, four of which became instant New York Times best-sellers, Don Yaeger has developed a reputation as one or America's most provocative journalists. His award-winning writing career, including 10 years as Associate Editor of Sports Illustrated, has led to guest appearances on every major talk show in America from Oprah to Nightline; from CNN to Good Morning America. Few can lay claim to as exciting and colorful career as Don. In his 20-plus years as a journalist, he has conducted interviews with some of the greatest athletes of our time. Michael Jordan, Mia Hamm, Emmitt Smith, Serena Williams, Jimmy Connors and countless others. He has lived with Walter Payton, writing the NFL legend's autobiography as Payton courageously battled cancer, has walked into Afghanistan with the mujahedeen as they fought the Soviets, chronicled the high-profile Duke Lacrosse scandal, and has even interviewed the President of the United States in the Oval Office. Currently living in Tallahassee, Florida, Yaeger spends much of his time sharing the lessons he's learned throughout his career with audiences across the country. He is also an entrepreneur and recognized business leader. He currently is the owner of a political consulting business, a public relations firm, a sports bar and a comedy club.

***Mark W. Yusko, CEO & Chief Investment Officer, Morgan Creek Capital Management**

Mark Yusko is the Founder, CEO and Chief Investment Officer of Morgan Creek Capital Management. Prior to forming Morgan Creek, Mr. Yusko was President, Chief Investment Officer and Founder of UNC Management Company, the Endowment investment office for the University of North Carolina at Chapel Hill, from 1998 to 2004. Throughout his tenure, he directly oversaw strategic and tactical asset allocation recommendations to the Investment Fund Board, investment manager selection, manager performance evaluation, spending policy management and performance reporting. Total assets under management were $1.5 billion ($1.2 billion in endowment assets and $300 million in working capital). Until 1998, Mr. Yusko was the Senior Investment Director for the University of Notre Dame Investment Office where he joined as the Assistant Investment Officer in October of 1993. He worked with the Chief Investment Officer in all aspects of Endowment Management. Mr. Yusko received his Bachelor of Science Degree, with Honors, in Biology and Chemistry from the University of Notre Dame and a Master of Business Administration in Accounting and Finance from the University of Chicago. Mr. Yusko is an Advisory Board member of a number of private capital partnerships and alternative investment programs and has served as a consultant on alternative investments to a select group of institutions. Mr. Yusko is an Investment Committee member of the MCNC Endowment, a member of the DukeEngage National Advisory Board at Duke University, President and Chairman of the Investment Committee of The Hesburgh-Yusko Scholars Foundation at the University of Notre Dame, and President and Head of Investment Committee of the Morgan Creek Foundation.

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MEETING VENUE: The Spring Investment Institute Forum will take place at The Umstead Hotel & Spa in Cary, NC which is a 10-minute drive from Raleigh-Durham International Airport (RDU). If using a GPS Navigation System, please use the following address for the Umstead Hotel: 5 SAS Campus Drive, Cary, NC 27513. For further directions click here.

HOTEL ACCOMMODATIONS: All attendees are responsible for their own travel reservations and hotel accommodations. The Umstead Hotel (our conference venue) is offering discounted room rates for a limited time and we anticipate the room block will sell out quickly. Please click here to reserve a room in the Umstead's discounted block. If the Umstead is sold out, or you would like to stay at a different location, another option nearby is the Embassy Suites.

TRANSPORTATION: Individuals are responsible for arrangement and payment of their own travel to and from the forum. Taxi dispatch booths are readily available outside baggage claim at RDU Airport. We suggest you contact The Umstead Hotel concierge at 919.447.4000 to assist with any questions or requests for transportation to the airport at the meeting's conclusion. Additional private transportation options include RDU Taxi at 919.840.7277 and Carolina Livery at 919.957.1111.

SUGGESTED ATTIRE:
Business Casual for the Conference at the Umstead Hotel
Casual for Dinner at The Rickhouse on Monday, May 23rd (Jeans encouraged)

CPE CREDITS OFFERED – 11 credits will be offered for the entire Forum

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